June 29, 2023

Honorable Board of Supervisors
Administration Building
Oakland, CA 94612

SUBJECT: ADOPTION OF THE FISCAL YEAR 2023-24 FINAL BUDGET

Dear Board Members:

RECOMMENDATIONS:

A. Adopt the Fiscal Year 2023-24 Final Budget including:

   i. Authorizing the County Administrator and Auditor-Controller to make necessary final adjustments and other technical adjustments to the Fiscal Year 2023-24 Proposed Budget as presented during the Budget Hearings; and

   ii. Incorporating the changes to the special tax rate for the Emergency Medical Services District and the Paramedic Supplemental tax, an increase in the benefit assessment for the Vector Control Services District, no changes to the Clean Water Protection Fee and the Alameda County Flood Control and Water Conservation District’s FY 2023-2024 Benefit Assessment Program as approved during public hearings held on June 27, 2023 and no changes to the Lead Poisoning Prevention Program, and Public Works Agency-administered Castlewood, Morva Court, Five Canyons, Castle Homes Zone 1 and 2, and Street Lighting County Service Areas as approved on May 9, 2023 into the FY 2023-24 Final Budget.

B. Consider amendments to the Fiscal Year 2023-24 Final Budget to include any of the following budget/policy directives submitted by Board Members prior to the close of Budget Hearings on June 26, 2023:

   i. One-time augmentation of $5.0 - $7.0 million to St. Rose Hospital (Attachment 1);

   ii. Review and identification of potential funding sources to support proposals related to the Health Care Services Agency/Behavioral Health Care department initiatives (Attachment 2);

   iii. Identify $2.0 million to support Tri-Valley Haven’s Shelter Rebuild (Attachment 3); and

   iv. Establish the Supervisors Discretionary Fund with a One-Time Allocation of $15.0 million to fund local non-profits, Community-Based Organizations, and projects (Attachment 4).
FINAL BUDGET SUMMARY:

The Fiscal Year (FY) 2023-24 Final Budget, which incorporates adjustments approved by your Board during budget deliberations, is balanced. The Final Budget for all funds totals $4.1 billion and provides funding for 10,399.80 full-time equivalent positions (FTEs). The General Fund Budget totals $3.7 billion and supports 8,484.89 FTEs.

<table>
<thead>
<tr>
<th></th>
<th>FY 2022-23 Approved</th>
<th>FY 2023-24 Proposed</th>
<th>FY 2023-24 Final Budget</th>
<th>Change from FY 2022-23 Approved</th>
</tr>
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<tbody>
<tr>
<td><strong>All Funds</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Budget</td>
<td>$3,798.4</td>
<td>$4,069.4</td>
<td>$4,106.5</td>
<td>$308.2</td>
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<td>FTEs</td>
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<td><strong>General Fund</strong></td>
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<tr>
<td>Budget</td>
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<td>$3,665.0</td>
<td>$3,702.1</td>
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<tr>
<td>FTEs</td>
<td>8,486.49</td>
<td>8,468.90</td>
<td>8,484.89</td>
<td>(1.60)</td>
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</table>

The Final Budget closes a $54.0 million funding gap through a combination of spending reductions, revenue increases and the use of prior year savings with every program area contributing budget balancing strategies. To the extent possible, your Board’s Vision 2026 values and priorities guide proposed reductions within each program area. Budget balancing strategies include salary savings adjustments, elimination of funded vacancies, projected revenue increases, and the use of one-time revenues and prior year savings.

The following table summarizes the net cost reductions by program area required to close the funding gap:

<table>
<thead>
<tr>
<th>General Fund</th>
<th>Net County Cost Reductions ($ millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Government</td>
<td>$11.2</td>
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<tr>
<td>Health Care</td>
<td>$7.9</td>
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<tr>
<td>Public Assistance</td>
<td>$4.0</td>
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<tr>
<td>Public Protection</td>
<td>$20.8</td>
</tr>
<tr>
<td>Countywide Strategies</td>
<td>$10.1</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$54.0</strong></td>
</tr>
</tbody>
</table>

The Final Budget is balanced with $32.5 million or 60% in ongoing strategies and $21.5 million or 40% in one-time solutions.

State and Federal Budget Impact

One year after projecting a record surplus, the State budget has shifted to deficit, with the FY 2023-24 State budget needing to close a projected shortfall of over $30 billion. On June 15, 2023, the State Legislature met its constitutional deadline and passed a budget bill. After negotiations, on June 27, 2023, the State Legislature approved, and the Governor signed a $310.8 billion spending plan which balanced
the budget without utilizing ‘Rainy Day’ reserves as a balancing strategy. Many budgetary and programmatic details will be finalized via ‘trailer bills’ which the Legislature must pass by September 14, 2023.

While the State was able to close its budget gap without major programmatic cuts, significant budgetary and fiscal risks remain. The State Budget assumes $42 billion Personal Income Tax receipts to be received this fall due to the delay in tax filings authorized by the State of Emergency associated with the winter storms. In addition, both the Governor and the Legislative Analyst’s Office have forecasted deficits in future fiscal years and issued warnings about the increased likelihood and severe budgetary impact of a recession.

The County continues to be concerned about the implementation of new State mandates, such as the CARE Court, without adequate funding, programmatic realignments in juvenile justice, and the Governor’s proposal to sweep local Mental Health Services Act (MHSA) revenues to finance housing bonds.

On June 3, 2023, President Biden signed the Fiscal Responsibility Act of 2023 which suspends the debt ceiling through January 1, 2025, while capping non-defense discretionary spending and including additional employment requirements for some benefit programs. With control of Congress split and the debt ceiling crisis resolved, the County is anticipating legislative gridlock which would limit new federal programs and major overhauls of existing programs.

The County’s continued reliance on State and federal funding and policy decisions will require that we closely monitor potential funding impacts and cost shifts to counties, in addition to continued active engagement and advocacy in Sacramento and Washington D.C.

**Final Budget Program Highlights**

The Final Budget highlights the alignment of our program investments with the County’s Vision 2026 foundational principles of equity, access, and fiscal stewardship, and our 10X goals that reflect the County’s core service and community priorities. Key countywide and multi-agency investments include:

- **$1.6 billion in Salary and Employee benefits** for a diverse workforce of over 10,000 employees;

- Over **$800 million** in funding for direct client services provided by over **260 community-based providers**, including $96 million for the Alameda Health System; and

- Over **$350 million in municipal services** to the unincorporated areas.
Other key countywide investments in the FY 2023-24 Final Budget include:

**Health & Homelessness**
- Over $687M for mental health including an additional $9M to support operationally possible Forensic System Redesign Plan services.
- $47M in Measure A1 Housing Bond projects.
- Over $40M to support the Office of Homeless Care & Coordination.

**Social Services**
- Over $163M to fund the In-Home Supportive Services program supporting keeping over 27,000 recipients in their homes with the services from over 33,000 providers.
- An additional $4 million to implement Family First Prevention Services Act foster care programming.

**Public Safety**
- Over $47M for CBO contracts for Public Safety, of which $33M is funded by AB 109.
- $34M including an increase of $5M for Court Security mandates.
- An additional $8M in youth programming for the Probation Department.

**Infrastructure**
- An additional $5M for major maintenance bringing the total allocation to $15M.
- $15M (1.5% of discretionary revenue) for both capital projects & general reserve.
- $1M to upgrade and modernize the property tax system.

Additionally, the FY 2023-24 Final Budget includes several multi-year Board initiatives:

- The continuation of an increased allocation of $5.0 million to the Affordable Housing Trust to address homelessness;

- The fifth-year allocation of $5.0 million ($1.0 million for each supervisorial district) designated annually through FY 2024-25 for the Enhancing Vision 2026 Fund for children, youth and families; and

- The annual allocation (through FY 2026-27) of $5.0 million for the East County Economic Development/Infrastructure Improvement Fund.

We continue to fully integrate Vision 2026 into all aspects of County services and operations while investing in strategic partnerships and collaborations involving our agencies and departments, community-based providers, and other stakeholders.
Looking Forward

The Fiscal Year 2023-24 Final Budget, under the leadership of your Board and with guidance from the Budget Workgroup, makes critical investments to advance the goals articulated in your Board’s Vision 2026. As we head into a period of increasing economic uncertainty, State budget deficits, and federal gridlock, your Board’s prudent fiscal management has enabled innovative programming to help the County better serve its residents.

Your Board continues to invest in addressing the health and housing needs of County residents. This fiscal year the County has added over 1,900 permanent housing opportunities and supported over 8,000 low-income households through the Countywide Emergency Rental Assistance program. The County has allocated approximately $42 million in Project Homekey and Measure A1 funds to develop 242 permanent housing units at the former Days Inn and Comfort Hotel sites and has committed $20 million towards capital improvements at the St. Regis and Alameda Point Collaborative facilities.

With appropriations over $687 million in the Final Budget, Alameda County Behavioral Health (ACBH) is the largest County department. In addition to providing and funding direct services for County residents, ACBH has been investing in developing the infrastructure necessary for service delivery by successfully supporting community-based providers in securing State Behavioral Health Continuum Infrastructure Program (BCHIP) grants to build new treatment facilities across the County. Multiple new facilities funded by BCHIP are necessary for the County to be able to fully implement the Forensic System Redesign Plan and are expected to be completed over the next few years.

As the County continues to address its long-term fiscal liabilities, your Board has increased the County allocation to address the deferred maintenance needs of County facilities and has continued your long-standing policy of committing a portion of discretionary revenues towards capital projects and reserves. County fire facilities will be upgraded through the $90 million voter-approved Measure X bond measure and the new Fire Training facility project is underway. The County is upgrading facilities at Fairmont Campus to support the services of County agencies, the Alameda Health System, and other partners. In addition to investments in physical infrastructure, your Board is making significant investments in the County’s information technology systems, including cybersecurity, telephone system modernization, radio interoperability, and property tax system upgrades.

The County continues to be a national leader in addressing climate change by advancing your Board’s sustainability policies. The County has completed its 2023-2026 Climate Action Plan which sets the County on a path toward the goal of carbon neutrality for government services and operations by 2045. To support this effort, the County has completed a Fleet Electrification Assessment, has launched electric vehicle infrastructure projects, and is evaluating County facilities to better manage space and utility usage.

Finally, your Board approved allocations for a $162.6 million final tranche of American Rescue Plan Act (ARPA) funds for a total of $324.6 million in County ARPA allocations. ARPA spending is one-time and is in addition to the County’s base annual operating budget. These investments have allowed the County to meet immediate pandemic needs while also investing in the future by funding allowable capital improvements, affordable housing, small business grants, and capacity building for our diverse community partners.
The County also faces major challenges. Our infrastructure is aging, and your Board’s 5-year Capital Improvement Plan has identified over $1.0 billion in unfunded deferred maintenance and capital needs. New State mandates and proposed State funding shifts may strain local resources and negatively impact the County’s ability to deliver needed services. Many County departments and direct service providers continue to struggle with workforce challenges including attracting and retaining staff. Worker’s compensation, general liability and employee health insurance costs have grown significantly with additional increases expected in future fiscal years. The Alameda County Employees’ Retirement Association (ACERA), of which the County is the largest participating employer, has an unfunded actuarial accrued liability of approximately $1.5 billion. ACERA is also reviewing its actuarial assumptions later this year and may decide to lower the assumed rate of return, an action which would increase costs for participating employers. Finally, an economic downturn would strain County resources when residents would be most in need of County services.

Your Board continues to provide strong financial and strategic leadership through challenging times. As we face increasing evidence of a looming economic slowdown, the residents of Alameda County benefit from your steadfast adherence to adopted financial management policies; your oversight and delivery of core programs and services; and your commitment to serving our most vulnerable populations and diverse communities.

**Board Budget and Policy Directives**

During formal deliberations on the FY 2023-24 Proposed Budget, your Board discussed several proposed budget and policy directives advanced by Board Members as outlined in the attached letters submitted prior to the close of Budget Hearings on June 26, 2023. After deliberation, your Board directed that the FY 2023-24 Proposed Budget with final adjustments be presented for adoption on June 29, 2023, and that each budget and policy directive advanced by Board Members be considered as a potential amendment to the Final Budget.

The proposed budget and policy directives submitted by Board members are summarized below for your consideration as possible amendments to the FY 2023-2024 Final Budget:

1. **One-time augmentation of $5.0 - $7.0 million to St. Rose Hospital (Attachment 1 – Supervisors Márquez and Miley)**

   Direct the Health Care Services Agency Director to identify a funding source within the Health Care Services Agency (HCSA) budget for a one-time augmentation of $5.0 - $7.0 million to support St. Rose Hospital operations contingent upon the hospital’s response to requests for information from the HCSA Director.

   *After deliberation, the proposal is to direct the Health Care Services Agency (HCSA) Director to identify a funding source within the HCSA budget for a one-time augmentation of $5.0 to $7.0 million to support St. Rose Hospital operations contingent upon the hospital’s response to requests for information from the HCSA Director and updates from the steering committee convened by the Eden Health District to the Board’s Health Committee or to the full Board at a Work Session;*
2. **Review and identification of potential funding sources to support the following proposals related to the Health Care Services Agency / Behavioral Health Care department initiatives:** (Attachment 2 – Supervisors Miley and Haubert)

Direct the County Administrator to report back to the Board on the following:

- Implementation of the Forensic System Redesign Plan and a proposal to use $50.67 million to support the Forensic Plan;

- Feasibility and cost analysis of the purchase of treatment beds at Villa Fairmont Mental Health Rehabilitation Center;

- Potential enhancements to increase the number of individuals served by Full-Service Partnerships; and

- Identification of a new funding source to support implementation and associated staffing costs of the Governor’s CARE Court Program in Alameda County.

*After deliberation, the proposal is to support the full funding and implementation of the Forensic System Redesign Plan by establishing a designation funded within the budget which can be drawn down as needed with Board approval for Plan implementation provided more restrictive funding sources are used before general purpose funds.*

3. **Identify $2.0 million to support Tri-Valley Haven’s Shelter Rebuild** (Attachment 3 – Supervisors Miley and Haubert)

Direct the Health Care Services Agency and Social Services Agency to work with the County Administrator to identify $2.0 million to support Tri-Valley Haven’s Shelter Rebuild.

*After deliberation, the proposal is to direct the Health Care Services Agency and Social Services Agency to work with the County Administrator to identify $2.0 million for a one-time capital contribution to support the Tri-Valley Haven Shelter Rebuild Fund.*

4. **Establish the Supervisors’ Discretionary Fund with a One-Time Allocation of $15.0 million to fund local non-profits, Community-Based Organizations, and projects** (Attachment 4 – Supervisors Haubert and Márquez)

Establish a one-time Supervisors’ discretionary fund of $15.0 million ($3.0 million per Supervisorial district) to fund local non-profits, Community-Based Organizations, and projects.

*After deliberation, the proposal is to consider establishing a Supervisor’s Discretionary Fund with a one-time allocation of $15.0 million ($3.0 million per Supervisorial district) when a new funding source is identified.*
Your Board's actions related to the Board budget and policy directives listed above will be reflected in a Revised Final Budget letter and the FY 2023-24 Final Budget document as amendments.

Once again, I extend my gratitude to all Agency and Department Heads for their ongoing efforts to maximize available revenues and manage expenses to achieve a balanced budget. I also would like to acknowledge the guidance and support of the Budget Workgroup members. Finally, I thank your Board for the strong support and leadership you have provided during the FY 2023-24 budget process, as well as your ongoing commitment to an open and inclusive process that has involved all stakeholders.

Very truly yours,

[Signature]

Susan S. Muranishi
County Administrator

c: Agency/Department Heads
   Budget Workgroup
   Legislative Advocates
   Labor Representatives
   Community-Based Organizations

Attachments
June 26, 2023

The Honorable Board of Supervisors
County Administration Building
1221 Oak Street
Oakland, CA 94612

Dear Board Members,

Subject: Direct the Health Care Services Agency Director to Identify a Funding Source Within the Health Care Services Agency Budget for a One-Time Augmentation of $5,000,000 to $7,000,000 for St. Rose Hospital Operations

RECOMMENDATIONS:

Direct the Health Care Services Agency Director to identify a funding source within the Health Care Services Agency budget for a one-time augmentation of $5,000,000 to $7,000,000 for St. Rose Hospital operations.

DISCUSSION/SUMMARY:

On May 30, 2023, St. Rose Hospital (St. Rose) submitted a letter to our Board requesting an additional $15 Million before the end of St. Rose’s current fiscal year on September 30, 2023, in addition to the $14,970 Million in funds that St. Rose recently received comprised of $6,601,770 in Measure A Funds and a federal match of $8,368,230. St. Rose needs additional funding to maintain its services and provide care to the underinsured and uninsured patients that rely on their services in Southern Alameda County. Among several factors the hospital cited increased labor costs, structural deficits in Medi-Cal reimbursements, lack of sub-acute care bed space, increased supply costs, and implementation of strategic plan capital projects (a cardiac catheterization lab and sub-acute unit).

In May, the Eden Health District began convening a Steering Committee (Steering Committee) to provide oversight on a St. Rose Hospital Feasibility Study on the future sustainability of St. Rose Hospital, initiated by the District. This is the first time that a committee of this type has been convened with Eden Health District, St. Rose’s Board, Alameda County’s Health Care Services Agency (HCSA) Director, Washington Hospital, Kaiser Permanente, and the Hospital Council of Northern California. The Steering Committee process has just begun and will take six months to complete its work, with St. Rose committed to adopting recommendations to ensure its stability.

Additionally, St. Rose will submit an application to the California Distressed Hospital Loan Program, by June 30, 2023. The fund is statewide and has limited funding. However, St. Rose is one of the few hospitals that qualifies for the program. To support their operations and capital needs St. Rose will apply for $20,000,000. It is unknown when and if St. Rose will receive any funding from the Distressed Hospital Loan Program. Any funds received from the loan program will impact St. Rose’s future fiscal years.
To maintain St. Rose’s operations through the close of their fiscal year on September 30, 2023, your Board is requested to direct the HCSA Director to identify a funding source within the HCSA budget in an amount of $5,000,000 and up to and not to exceed an amount of $7,000,000 to support St. Rose Hospital operations.

The funding shall be contingent upon St. Rose’s continued responsiveness to requests for information from the HCSA Director. Additionally, an update from the Steering Committee at an upcoming Board of Supervisors Health Committee and/or Work Session is requested this Summer (July-Sept 2023).

**VISION 2026 GOAL:**

Support of maintaining St. Rose Hospital’s operations meets our 10x goal of Healthcare for All in support of our shared vision of a Thriving and Resilient Population.

Respectfully,

Elisa Márquez  
Supervisor, Second District

Nate Miley  
Supervisor, Fourth District
June 26, 2023

The Honorable Board of Supervisors
Alameda County
1221 Oak Street, Suite 536
Oakland, CA 94612

Dear Board Members:

RECOMMENDATIONS:

Direct the County Administrator to bring back to the Board the following:

A. A proposal to approve the use of $50,627,000 to support Alameda County Behavioral Health Care Services Department’s Systems Approach and Plan to Reduce Forensic Involvement with Behavioral Health Clients; and
B. A report regarding the feasibility and cost analysis of a bed-buy-back program at Villa Fairmont Mental Health Rehabilitation Center; and
C. A report regarding potential enhancements to increase the number of individuals served by Full-Service Partnerships; and
D. A recommended new funding source to support the implementation and associated staffing costs of Governor Newsom’s Care Courts proposal within Alameda County.

DISCUSSION/SUMMARY:

Far too many individuals with serious, debilitating, and chronic mental health needs continue to live without appropriate care. Over the last several months, I have met with dozens of mental health advocates to discuss our County’s increasing behavioral health needs. These needs are especially prevalent within East Oakland, the Unincorporated Area and in cities such as Pleasanton that lack access to Community Assessment Treatment and Transport Teams (CATT). On June 27, 2022, I submitted a budget request letter as part of the Board’s Fiscal Year 2022-2023 allocations which directed the County Administrator to bring back to the Board a proposal to fund Alameda County Behavioral Health Care Services Department’s proposed acute, sub-acute and other community-based programs.

Alameda County Behavioral Health provided the Board’s Health committee with an update on its Forensic System Redesign Plan as its May 2023 meeting identifying the implementation cost of $50,627,000.
As part of the fiscal year 2023-2024 allocations, I am asking that the board direct the county administrator to bring back to the board a proposal regarding the use of $50,627,000 to support Alameda County behavioral health departments behavioral health services and forensic system redesign plan.

At Villa Fairmont Mental Health Rehabilitation Center (MHRC), we provide intensive mental health and psychiatric treatment services. The County continues to lack access to available beds. I am asking that the Board direct the County Administrator to develop a report regarding the feasibility and cost analysis of a bed-buy-back program, in an effort to increase the number of available beds within our County.

Alameda County has increased the number of individuals served through wrap-around services for those with severe mental illness, otherwise known as Full-Service Partnerships. I am asking that the Board direct the County Administrator to develop a report regarding additional enhancements to increase the number of individuals served by full-service partnerships.

Finally, I am asking that the board direct the County Administrator to identify a new funding source to supplement State funding to support the implementation and associated staffing costs of Governor Newsom's Care Courts proposal within Alameda County.

Sincerely,

Nate Miley
President
Supervisor, Fourth District

David Haubert
Vice-President
Supervisor, First District
June 26, 2023

The Honorable Board of Supervisors
Alameda County
1221 Oak Street, Suite 536
Oakland, CA 94612

RE: Direct the Health Care Services Agency and Social Services Agency to work with the County Administrator to identify $2 million to support Tri-Valley Haven’s Shelter Rebuild

RECOMMENDATION:

1) Direct the Health Care Services Agency and Social Services Agency to work with the County Administrator to identify $2 million to support Tri-Valley Haven’s Shelter Rebuild

DISCUSSION/SUMMARY:
Over the past several years it has become very apparent that Tri-Valley Haven’s Domestic Violence Shelter is falling apart. To meet the local and county need, Tri-Valley Haven will rebuild and expand its Domestic Violence Shelter to a capacity of 45 beds, up from 30. The new shelter will help 50% more households, individuals, and children to attain safety and become self-sufficient. Tri-Valley Haven is seeking $2 Million from Alameda County towards a total Shelter Rebuild Budget of $6.5 Million. Alameda County’s Vision 2026 requires that our Board empower individuals and communities to overcome adversities so they can grow, flourish, and be self-sufficient. With Tri-Valley Haven’s Domestic Violence Shelter representing the only domestic violence shelter in Alameda County that accepts families with boys, support for the rebuild of such a critical shelter reflects a commitment to Vision 2026.

VISION 2026:
This request aligns with our shared vision of a Thriving and Resilient Population.

Sincerely,

Nate Miley
Alameda County Supervisor, President
Fourth District

David Haubert
Alameda County Supervisor, Vice President
First District
Dear Tri-Valley Haven,
Thank you for helping me on my journey to success. Thanks to the Domestic Violence Housing First Program, my eight year old son and I get to enjoy a new level of peace. It’s because of programs like yours that I feel confident enough to keep striving in life. I have found myself thanks to Tri-Valley Haven. Now I lead the way and I’m living in better days.
-Mirabel Garcia

*Client names and images are changed to maintain client confidentiality*
Dear Friends,
Tri-Valley Haven continues to support our community with an umbrella of services including shelter, food, counseling and legal services for individuals and families in need. Our efforts are enduring towards a mission of “Building Homes Free of Violence”. One of Tri-Valley Haven’s most important service is our emergency shelter for families fleeing abuse in their homes.

Tri-Valley Haven currently runs the only confidential domestic violence shelter in the Tri-Valley and the only shelter that accepts teenage boys as part of families. Unfortunately, after so many years of successfully housing families, the domestic violence safety shelter, aptly named “Shiloh” for peace, is in decline. The best and most economical way for Tri-Valley Haven to serve local families, and to meet the growing need for emergency shelter, is to build a new facility with 50% more capacity (we will have 45 beds instead of the current 30). The new shelter will also have designated counseling rooms, recreational rooms, a garden where residents can relax, and safe outdoor and indoor play areas for kids. (At any given time, half of our shelter residents are children).

Please consider donating to this important community project. We plan to break ground in 2023. You can contribute conveniently online at https://trivalleyhaven.org/donate, please select “Shelter Rebuild Campaign”, or use the enclosed envelope to mail in your tax-deductible check payable to Tri-Valley Haven.

Please reach out to me if you have any questions or if you would like to speak with me in-person about this vital project. I can be reached via email christine@trivalleyhaven.org or directly at (925) 667-2707.
Thank you for your impactful gift!

Sincerely,
Christine Dillman
Executive Director
Help Keep Families Safe

- **Shelter Bednights**: 7,653
- **Number of Kids**: 125
- **Number of Adults**: 99
- **Counseling Sessions**: 1,218
- **Legal Assistance**: 509
- **Crisis Calls**: 2,554

At any time, half of the shelter residents are children. By expanding the shelter capacity to 45 beds, from 30, this new shelter will help 50% more households, individuals and children to flourish and attain self-sufficiency. Dedicated play areas for children, groups, therapy rooms and a quiet room for reflection will be added.

At Shiloh, survivors heal and learn valuable skills such as budgeting, resume writing, nutrition management, parenting and self-esteem classes. Over time, families become self-sufficient and no longer need the shelter. In the past decade, Tri-Valley Haven has helped over 3,000 individuals and families in finding safe homes, free from violence.

With the generous support from people like you, we can build a new shelter. Shiloh will continue to be an integral part of Livermore, the Tri-Valley Area, and Alameda County. For decades to come, we will compassionately shelter thousands of individuals and families, breaking the cycle of domestic abuse.
Levels of Giving

**Neighbors**
$10,000 — $24,999

**Friends**
$25,000 — $49,999

**Advocates**
$50,000 — $99,999

**Innovators**
$100,000 — $249,999

**Builders**
$250,000 — $499,999

**Visionaries**
$500,000+

SHELTER REBUILD FOUNDING SUPPORTERS

Dane and Angela Stark

Graham and Marilyn Alcott

Steve Elliott and Kim Risedorph

Jean King

Laura Read

Lori Souza

Marti and John Sutton

Kim and John Fillmore

Paul and Sandra Bonderson

DeSilva Gates Construction

The Dillman Family

Gary Graff

Ricky and Vivian Chan

David and Karen Furst

Donors will be rewarded through recognition including a prominent listing on the permanent donor wall at Tri-Valley Haven’s community center, sponsorship opportunities, acknowledgement on the agency’s website, media stories and postings, special recognition at celebration events, and more.
October 2022
Tri-Valley Haven's first ever dinner fundraiser and auction announcing capital campaign

September 2023
Demolition

April 2024
Foundation: footings, stem walls, etc

September 2024
Framing & rough carpentry

August 2023
Moving current staff and residents at the shelter to alternate housing

January 2024
Foundation Prep: Ground breaking, excavation, trenching

May 2024
Foundation: plumbing, pouring, slabs, etc

September 2025
Project Completed

January 2025
Flooring, bathrooms, tile and drywall
Meet Emma & baby Mylah

I am a past client of Tri-Valley Haven. When I first moved to Livermore in 2017 my dad did the running race to support the organization. Never would I have thought I would have needed the services two years later.

Without Tri-Valley Haven’s support groups and individual counseling, I don’t think I could have escaped my situation. My husband kept me from my family, my friends and at the end I couldn’t even go to work without him stalking me and my daughter.

I cannot begin to explain how essential Tri-Valley Haven was in my ability to overcome my situation. I honestly would have never understood what I needed to overcome and the mindset I needed to have to understand the cycle of abuse and to even be able to think for myself and to not live in fear.

Tri-Valley Haven is a vital community organization that serves adults and children who have experienced domestic violence, sexual assault, or homelessness.

We are a safe place for individuals who need to heal and to be protected before moving forward. For over four decades, Tri-Valley Haven has strengthened people’s lives, building a culture of personal empowerment for those who are most vulnerable.

Tri-Valley Haven programs offer shelter, food, advocacy and counseling. Someone in your neighborhood may be alive because the Haven was there to help.

Tri-Valley Haven seeks to build a more peaceful society, one person, one family, one community at a time. Together we can build a Tri-Valley without violence.
June 26, 2023

The Honorable Board of Supervisors
Alameda County
1221 Oak Street, Suite 536
Oakland, CA 94612

RE: Establish the Supervisors Discretionary Fund with a One-Time Allocation of $15 Million or $3 Million per Each Supervisorial Office to Fund Local Non-Pros, Community Based Organizations, and Projects.

RECOMMENDATION:

1) Establish the Supervisors Discretionary Fund with a One-Time Allocation of $15 Million or $3 Million per Each Supervisorial Office to Fund Local Non-Pros, Community Based Organizations, and Projects.

DISCUSSION/SUMMARY:

Alameda County’s Vision 2026 requires that our Board empower individuals and communities to overcome adversities so they can grow, flourish, and be self-sufficient. In pursuit of this commitment, the supervisors and their staff work closely with their communities to develop an intimate knowledge of the challenges they face and determine effective strategies to mitigate them. Through regular engagement, such as town hall meetings, collaboration with local organizations, and one-on-one interactions, supervisors gather insights, identify specific challenges, and develop targeted solutions that address the needs of the community.

Understanding that supervisors are acquainted to the unique needs of their districts, I am seeking to establish a $15 Million Supervisors Discretionary Fund to be used to fund local non-profits, community-based organizations, and special projects within each respective district.

VISION 2026:

This request aligns with our shared vision of a **Thriving and Resilient Population**.

Sincerely,

David Haubert
Alameda County Supervisor, Vice President
First District

Elisa Márquez
Alameda County Supervisor
Second District
June 26, 2023

Honorable Board of Supervisors
County Administration Building
Oakland, CA 94612

Dear Board Members:

SUBJECT: FY 2023-24 FINAL BUDGET ADJUSTMENTS

RECOMMENDATION

A. Approve the final adjustments detailed in Attachments 1 and 2 with no increase in net County cost; and

B. Authorize the County Administrator and Auditor-Controller to make other technical adjustments as required.

DISCUSSION/SUMMARY

This letter transmits recommendations and requests approval of final budget adjustments, including transactions approved by your Board subsequent to development of the FY 2023-24 Maintenance of Effort Budget and other technical adjustments.

Final budget adjustments result in increased appropriations and revenue in the General and Measure A Funds of $37.1 million with no change in net county cost and a net increase of 15.99 full-time equivalent (FTE) positions, which are fully offset by revenue or current appropriations. Other Funds have increased by $3.9 million in appropriations and revenue, with an increase of 15.00 FTEs.

The attachments detail the adjustments summarized below by fund and department.

<table>
<thead>
<tr>
<th>Type of Funds</th>
<th>Appropriations</th>
<th>Revenue</th>
<th>Net</th>
<th>FTE</th>
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</thead>
<tbody>
<tr>
<td>General/Measure A Funds</td>
<td>$37,127,658</td>
<td>$37,127,658</td>
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<tr>
<td>Other Funds</td>
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<tr>
<td>Total Change - All Funds</td>
<td>$40,979,692</td>
<td>$40,979,692</td>
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<td>30.99</td>
</tr>
</tbody>
</table>
FINANCING

The final adjustments will not increase net county costs and will be incorporated in the Final Budget adopted by your Board. Additional positions are fully offset with revenue or funded within existing appropriations.

Very truly yours,

Susan S. Muranishi  
County Administrator

SSM:MPA  
Attachments

c: Auditor-Controller  
County Counsel  
Agency/Department Heads
<table>
<thead>
<tr>
<th>Agency/Department</th>
<th>Salaries &amp; Benefits</th>
<th>Services &amp; Supplies</th>
<th>Other Charges</th>
<th>Fixed Assets</th>
<th>Intra-Fund Transfers</th>
<th>Other Financing Uses</th>
<th>Total Appropriations</th>
<th>Total Financing</th>
<th>Net County Cost</th>
<th>Full-Time Equivalent Positions</th>
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</thead>
<tbody>
<tr>
<td><strong>General Fund</strong></td>
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<td>Health Care Services Administration</td>
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<td>20,000</td>
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<tr>
<td>County Counsel</td>
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<td>0</td>
<td>(3,687,145)</td>
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<td>0</td>
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<td>(2,000,000)</td>
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<td>0</td>
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<td>(0.09)</td>
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<td>Non-Program Expenditures</td>
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<td>0</td>
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<td><strong>Special Funds &amp; Districts</strong></td>
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<td>0</td>
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<td><strong>Internal Service Funds Total</strong></td>
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<td>1,757,148</td>
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<td>3,852,034</td>
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<td>30.99</td>
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<tr>
<td>Department/Org</td>
<td>Adjustment</td>
<td>Salaries &amp; Benefits</td>
<td>Services &amp; Supplies</td>
<td>Other Charges</td>
<td>Fixed Assets</td>
<td>Intra-Fund Transfers</td>
<td>Other Financing Uses</td>
<td>Total Appropriations</td>
<td>Total Financing</td>
<td>Net County Cost</td>
</tr>
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<tr>
<td>110600 - Countywide Expense</td>
<td>Reduction in Information Technology charges</td>
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<td>(2,000,000)</td>
<td>0 (2,000,000)</td>
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<td>833,994</td>
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<td>0 (11.00)</td>
<td>11.00</td>
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<tr>
<td>20000 - General Services Agency</td>
<td>Reclassification/transfer of positions</td>
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<td>6,184</td>
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<td>Board-approved contract augmentation for Belonging, Justice, Equity,</td>
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<td>250100 - Probation - Administration</td>
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<tr>
<td>260000 - Community Development</td>
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<tr>
<td>Agency (CDA)</td>
<td>Parks District to manage Noxious Invasive Weeds (R-2023-179F, 4/4/23)</td>
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<td>20,000</td>
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<td>0</td>
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<td>Board-approved adjustment for Special Agreement with East Bay Regional Parks District to manage Noxious Invasive Weeds (R-2023-179F, 4/4/23)</td>
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<td>290100 - Sheriff - Management</td>
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<td>Services</td>
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<td>290500 - Sheriff - Detention &amp;</td>
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<tr>
<td>Department/Org</td>
<td>Adjustment</td>
<td>Salaries &amp; Benefits</td>
<td>Services &amp; Supplies</td>
<td>Other Charges</td>
<td>Fixed Assets</td>
<td>Intra-Fund Transfers</td>
<td>Other Financing Uses</td>
<td>Total Appropriations</td>
<td>Total Financing</td>
<td>Net County Cost</td>
</tr>
<tr>
<td>----------------</td>
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<td>290381 - Court Security Realignment</td>
<td>Board-approved adjustment, adding 17 FTE for Trial Court security (Item 34, 6/13/23)</td>
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<td>320100 - Social Services Agency (SSA) - Administration &amp; Finance</td>
<td>Reclassification/transfer of positions</td>
<td>(597,668)</td>
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<td>0</td>
<td>0</td>
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<td>0</td>
<td>0</td>
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<td>320100 - Social Services Agency (SSA) - Administration &amp; Finance</td>
<td>Technical adjustment for indirect cost calculations</td>
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<td>(1,393,820)</td>
<td>0</td>
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<td>0</td>
<td>0</td>
<td>(1,393,820)</td>
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<td>(1,393,820)</td>
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<tr>
<td>320100 - SSA - Adult &amp; Aging Services</td>
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<td>(7.00)</td>
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<td>320300 - SSA - Adult &amp; Aging Services</td>
<td>Technical adjustment for indirect cost calculations</td>
<td>0</td>
<td>517,726</td>
<td>0</td>
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<td>517,726</td>
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<td>517,726</td>
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<tr>
<td>340100 - Welfare Fraud Investigation</td>
<td>Reclassification/transfer of positions</td>
<td>(411,796)</td>
<td>411,796</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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</tr>
<tr>
<td>350100 - Health Care Services Agency (HCSA) Administration</td>
<td>Board-approved adjustments and transfer for Information System Commodity Services positions (Item 98, 2/28/23)</td>
<td>(332,767)</td>
<td>332,767</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td>350100 - Health Care Services Agency (HCSA) Administration</td>
<td>Board-approved adjustments for contract amendments to provide street health and outreach services and optometry services to unhoused population (Item 36, 6/6/23)</td>
<td>0</td>
<td>1,107,222</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1,107,222</td>
<td>1,107,222</td>
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<tr>
<td>350100 - Health Care Services Agency (HCSA) Administration</td>
<td>Board-approved adjustments for Incentive Payment Program Funds from Alameda Alliance for Health and Anthem to support CalAIM Community Supports and Enhanced Care Management (Item 25, 6/6/23)</td>
<td>0</td>
<td>563,566</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>563,566</td>
<td>563,566</td>
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</tr>
<tr>
<td>350100 - Health Care Services Agency (HCSA) Administration</td>
<td>Board-approved adjustments for Providing Access and Transforming Health (PATH) Capacity and Infrastructure Transition, Expansion and Development (CITED) funds to support CalAIM (Item 33, 6/6/23)</td>
<td>0</td>
<td>1,686,973</td>
<td>0</td>
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<td>0</td>
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<td>1,686,973</td>
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<tr>
<td>350100 - Health Care Services Agency (HCSA) Administration</td>
<td>Board-approved CASA Grant for court appointed special advocates to support foster youth (Item 38, 3/14/23)</td>
<td>0</td>
<td>35,979</td>
<td>0</td>
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<tr>
<td>350100 - Health Care Services Agency (HCSA) Administration</td>
<td>Board-approved contract amendment with Lifelong Medical Care to provide Adeline Respite Recuperative Care Services for the formerly and/or currently unhoused population (Item 27, 6/6/23)</td>
<td>0</td>
<td>600,000</td>
<td>0</td>
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<tr>
<td>350100 - Health Care Services Agency (HCSA) Administration</td>
<td>Board-approved MOU amendments with Oakland Housing Authority to provide subsidies for homeless beneficiaries within the Local Housing Support Program funded by Housing and Disability Advocacy Program (HDAP) grant (Item 38, 6/6/23)</td>
<td>0</td>
<td>9,000,000</td>
<td>0</td>
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<td>0</td>
<td>9,000,000</td>
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<tr>
<td>Department/Org</td>
<td>Adjustment</td>
<td>Salaries &amp; Benefits</td>
<td>Services &amp; Supplies</td>
<td>Other Charges</td>
<td>Fixed Assets</td>
<td>Intra-Fund Transfers</td>
<td>Other Financing Uses</td>
<td>Total Appropriations</td>
<td>Total Financing</td>
<td>Net County Cost</td>
</tr>
<tr>
<td>---------------------------------------------------</td>
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</tr>
<tr>
<td>350100 - Health Care Services Agency (HCSA)</td>
<td>Reclassification/transfer of positions</td>
<td>255,668</td>
<td>(255,668)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td>0</td>
</tr>
<tr>
<td>350200 - HCSA Public Health</td>
<td>Board-approved adjustments and transfer for Information System Commodity Services positions (Item 98, 2/28/23)</td>
<td>(544,819)</td>
<td>544,819</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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</tr>
<tr>
<td>350200 - HCSA Public Health</td>
<td>Board-approved adjustments for Laboratory LabAspire Fellowship Grant (Item 17, 4/18/23)</td>
<td>0</td>
<td>202,335</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>202,335</td>
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<td>202,335</td>
</tr>
<tr>
<td>350200 - HCSA Public Health</td>
<td>Board-approved adjustments for Providing Access and Transforming Health (PATH) Capacity and Infrastructure, Transition, Expansion and Development (CITED) funds to support CalAIM (Item 33, 6/6/23)</td>
<td>0</td>
<td>973,045</td>
<td>0</td>
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<td>0</td>
<td>0</td>
<td>973,045</td>
<td>0</td>
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<tr>
<td>350200 - HCSA Public Health</td>
<td>Board-approved adjustments for Incentive Payment Program Funds from Alameda Alliance for Health and Anthem to support CalAIM Community Support and Enhanced Care Management (Item 25, 6/6/23)</td>
<td>0</td>
<td>696,789</td>
<td>0</td>
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<td>696,789</td>
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<tr>
<td>350200 - HCSA Public Health</td>
<td>Reclassification/transfer of positions</td>
<td>(182,660)</td>
<td>182,660</td>
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<tr>
<td>350261 - HCSA Public Health</td>
<td>Board-approved adjustments for Laboratory LabAspire Fellowship Grant (Item 17, 4/18/23)</td>
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<td>0</td>
<td>0</td>
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<tr>
<td>350500 - HCSA Behavioral Health</td>
<td>Board-approved adjustments and transfer for Information System Commodity Services positions (Item 98, 2/28/23)</td>
<td>(995,432)</td>
<td>995,432</td>
<td>0</td>
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</tr>
<tr>
<td>350500 - HCSA Behavioral Health</td>
<td>Board-approved adjustments for contract with Alameda Alliance for Health to adjust CalAIM Behavioral Health Enhanced Management Care reimbursement rate (Item 17, 5/9/2023)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>50,000</td>
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</tr>
<tr>
<td>350500 - HCSA Behavioral Health</td>
<td>Board-approved adjustments for services-as-needed contracts and amendments for the Full-Service Partnership Program (Item 19, 6/6/23)</td>
<td>0</td>
<td>1,092,316</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1,092,316</td>
<td>0</td>
<td>1,092,316</td>
</tr>
<tr>
<td>350500 - HCSA Behavioral Health</td>
<td>Board-approved contract adjustments with Alternative Family Services for providing Mental Health Services to foster youth (Item 8, 3/28/2023)</td>
<td>0</td>
<td>442,080</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td>442,080</td>
<td>0</td>
<td>442,080</td>
</tr>
<tr>
<td>350500 - HCSA Behavioral Health</td>
<td>Board-approved contract adjustments with Building Opportunities for Self-sufficiency (BOS) for providing culturally congruent mental health services (Item 7, 4/4/23)</td>
<td>0</td>
<td>547,277</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>547,277</td>
<td>0</td>
<td>547,277</td>
</tr>
<tr>
<td>350500 - HCSA Behavioral Health</td>
<td>Board-approved contracts and amendments to provide Mental Health Treatment services (Item 15, 6/6/23)</td>
<td>0</td>
<td>22,062,273</td>
<td>0</td>
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</tr>
<tr>
<td>350500 - HCSA Behavioral Health</td>
<td>Board-approved contracts and amendments to provide Substance Use Prevention and Treatment Services (Item 17, 6/6/23)</td>
<td>0</td>
<td>226,306</td>
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<tr>
<td>350500 - HCSA Behavioral Health</td>
<td>Reclassification/transfer of positions</td>
<td>1,423,361</td>
<td>(1,423,361)</td>
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</tr>
<tr>
<td>350551 - HCSA Behavioral Health</td>
<td>Board-approved adjustments for contract with Alameda Alliance for Health to adjust CalAIM Behavioral Health Enhanced Management Care reimbursement rate (Item 17, 5/9/2023)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>50,000</td>
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<td>50,000</td>
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<tr>
<td>350551 - HCSA Behavioral Health</td>
<td>Board-approved adjustments for services-as-needed contracts and amendments for the Full-Service Partnership Program (Item 19, 6/6/23)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1,092,316</td>
<td>0</td>
<td>1,092,316</td>
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<tr>
<td>Department/Org</td>
<td>Adjustment</td>
<td>Salaries &amp; Benefits</td>
<td>Services &amp; Supplies</td>
<td>Other Charges</td>
<td>Fixed Assets</td>
<td>Intra-Fund Transfers</td>
<td>Other Financing Uses</td>
<td>Total Appropriations</td>
<td>Total Financing</td>
<td>Net County Cost</td>
</tr>
<tr>
<td>-----------------------</td>
<td>------------------------------------------------------------------------------</td>
<td>---------------------</td>
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<td>----------------</td>
</tr>
<tr>
<td>350551 - HCSA Behavioral Health</td>
<td>Board-approved contract adjustments with Alternative Family Services for providing Mental Health Services to foster youth (Item 8, 3/28/2023)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(442,080)</td>
</tr>
<tr>
<td>350551 - HCSA Behavioral Health</td>
<td>Board-approved contract adjustments with Building Opportunities for Self-sufficiency (BOSS) for providing culturally congruent mental health services (Item 7, 4/4/23)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>547,277</td>
</tr>
<tr>
<td>350551 - HCSA Behavioral Health</td>
<td>Board-approved contracts and amendments to provide Mental Health Treatment services (Item 15, 6/6/23)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(3,287,354)</td>
<td>0</td>
<td>(3,287,354)</td>
<td>13,746,111</td>
<td>17,033,865</td>
</tr>
<tr>
<td>350601 - HCSA Behavioral Health</td>
<td>Board-approved contracts and amendments to provide Substance Use Prevention and Treatment Services (Item 17, 6/6/23)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>266,932</td>
<td>266,932</td>
</tr>
<tr>
<td>350651 - HCSA Behavioral Health</td>
<td>Board-approved contracts and amendments to provide Mental Health Treatment services (Item 15, 6/6/23)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td>0</td>
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<td>5,028,408</td>
<td>5,028,408</td>
</tr>
<tr>
<td>350651 - HCSA Behavioral Health</td>
<td>Board-approved contracts and amendments to provide Substance Use Prevention and Treatment Services (Item 17, 6/6/23)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td>493,238</td>
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<tr>
<td>350901 - HCSA Public Health Grants</td>
<td>Board-approved adjustments for Oral Health Grant Amendment (Item 18, 2/28/23)</td>
<td>0</td>
<td>250,000</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>250,000</td>
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<tr>
<td>350905 - HCSA Public Health Grants</td>
<td>Board-approved adjustments for Supplemental Nutritional Assistance Education Grant (Item 4, 6/6/23)</td>
<td>0</td>
<td>97,065</td>
<td>0</td>
<td>0</td>
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<tr>
<td>351100 - HCSA Behavioral Health</td>
<td>Board-approved adjustments and transfer for Information System Commodity Services positions (Item 98, 2/28/23)</td>
<td>(117,635)</td>
<td>117,635</td>
<td>0</td>
<td>0</td>
<td>0</td>
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</tbody>
</table>

**General Fund Total**

|                      | 2,951,201 | 39,593,036 | 2,000,000 | 0 | (7,416,579) | 0 | 37,127,658 | 37,127,658 | (32,022) | 15.99 |

**Special Funds & Districts**

|                      | 849,633   | (849,633)   | 0         | 0 | 0         | 0 | 0         | 0         | 0 | 3.00 |

**Internal Service Funds**

|                      | 2,094,886 | 1,757,148   | 0         | 0 | 0         | 0 | 3,852,034 | 3,852,034 | 0 | 12.00 |

**Grand Total**

|                      | 5,895,720 | 40,500,551  | 2,000,000 | 0 | (7,416,579) | 0 | 40,979,692 | 40,979,692 | (32,022) | 30.99 |