County of Alameda
FY 2021-22 Proposed Budget
June 22, 2021
Economic Outlook
Unemployment Rate (April 2021)
Median Home Values – April 2021

California median home sales price $813,980

Alameda County median home sales price $1.03 million
Alameda County ERAF Losses by Year

($ in millions)

Total since FY 1992-93: $8.8 billion
Alameda County Funding Gaps since ERAF
($ in millions)

Total since FY 1993-94: $2.4 billion
Key Economic Takeaways

• Full impacts of COVID-19 on economy uncertain

• Virus variants

• Winding down of enhanced unemployment, one-time stimulus

• Industry segments impacted differently—retail and hospitality hit particularly hard

• Housing activity still robust

• Assessed value up only 4%
State and Federal Update
State Budget Spending Largely One-Time

*Source Legislative Analyst's Office\n
*Proposition 98 spending—includes General Fund and local property tax revenue.
ARP = American Rescue Plan.
State Budget Update

The Legislature passed the Budget on Monday, June 14th

- Budget does not represent an agreement with the Governor
- Budget process could be lengthy with trailer bills being discussed throughout the summer
- State revenues increased in May Revision which may present additional opportunities when the State budget is finalized
Federal Funding

Proposed Budget generally does **not** include:

- Direct COVID-19 related expenditures
- Direct County Allocation of Coronavirus Aid, Relief and Economic Security Act (CARES) funding
- Direct County Allocation of American Rescue Plan Act (ARPA) funding
FY 2021-22 Proposed Budget Overview
## FY 2021-22 Budget Overview ($ in millions)

<table>
<thead>
<tr>
<th>All Funds</th>
<th>FY 2020-21 FINAL</th>
<th>FY 2021-22 MOE</th>
<th>FY 2021-22 PROPOSED</th>
<th>Change from 2020-21</th>
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<table>
<thead>
<tr>
<th>General Fund</th>
<th>FY 2020-21 FINAL</th>
<th>FY 2021-22 MOE</th>
<th>FY 2021-22 PROPOSED</th>
<th>Change from 2020-21</th>
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<td>8,194.95</td>
<td>8,194.95</td>
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*Full-time equivalent positions. General Fund FTE changes are all Board-approved and fully offset by revenue or other one-time funding.
Balancing Strategies
## FY 2021-22 Funding Gap Reductions ($ in millions)

<table>
<thead>
<tr>
<th>Program Areas</th>
<th>Ongoing Reductions</th>
<th>One-time Reductions</th>
<th>Total Net Reductions</th>
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<tbody>
<tr>
<td><strong>General Government</strong></td>
<td>$7.9</td>
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<td><strong>Health Care Services</strong></td>
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<td><strong>Public Protection</strong></td>
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<tr>
<td><strong>PROGRAM TOTAL</strong></td>
<td>$23.4</td>
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<td><strong>Countywide Strategies</strong></td>
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<td><strong>Available Fund Balance</strong></td>
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<td><strong>Revenue Adjustments</strong></td>
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<td><strong>COUNTYWIDE TOTAL</strong></td>
<td>$2.0</td>
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<td>$21.1</td>
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<td><strong>GRAND TOTAL</strong></td>
<td>$25.4</td>
<td>$23.8</td>
<td>$49.2</td>
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*Includes reduction of FTEs of 8.56
FY 2021-22 Proposed Budget
($ in millions)

- Ongoing Strategies: $25.4 (51.6%)
- One-Time Strategies: $23.8 (48.4%)

Total Net County Cost Reductions: $49.2 million
FY 2021-22 Proposed Budget Overview
FY 2021-22 Proposed Budget
Appropriation by Program - General Fund

- Public Protection: $874.6M (26.8%)
- Public Assistance: $901.6M (27.6%)
- Health Care Services: $972.8M (29.8%)
- Non Program Activities: $171.3M (5.2%)
- Contingency & Reserves: $61.6M (1.9%)
- Capital Projects: $10.0M (0.3%)
- General Government: $275.6M (8.4%)

Total: $3,267,393,860
FY 2021-22 Proposed Budget
Appropriation by Major Object - General Fund

- Salaries & Employee Benefits: $1,353.4M (40.2%)
- Community-Based Organizations: $720.2M (21.4%)
- Services & Supplies: $550.1M (16.3%)
- Other Charges: $524.1M (15.6%)
- Other Financing Uses: $207.6M (6.2%)
- Fixed Assets: $9.4M (0.3%)

Intra-Fund Transfers: $-97.4M
Total: $3,267,393,860
Community-Based Organization (CBO) Contracts
FY 2021-22 Proposed Budget Funding ($ in millions)

**261 CBO Contractors Total**

<table>
<thead>
<tr>
<th>Program Area</th>
<th>FY 21-22 Contracts</th>
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<tbody>
<tr>
<td>General Government (includes HCD)</td>
<td>$43.9</td>
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<tr>
<td>Health Care Services*</td>
<td>$443.2</td>
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<td>Health Care – Alameda Health System</td>
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<td>Public Assistance</td>
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<td>Public Protection</td>
<td>$38.9</td>
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<tr>
<td><strong>CBO Contracts Total</strong></td>
<td><strong>$720.2</strong></td>
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</table>

* excludes Alameda Health System contracts
FY 2021-22 Proposed Budget
Available Financing by Source – General Fund

- State Aid: $1,317.1M (40.3%)
- Aid from Federal Govt: $540.6M (16.5%)
- Aid from Local Govt Agencies: $78.2M (2.4%)
- Charges for Services: $376.9M (11.5%)
- Licenses, Permits & Franchises: $10.8M (0.3%)
- Other Revenues: $169.7M (5.2%)
- Other Financing Sources: $62.7M (1.9%)
- Property Tax Revenues: $519.7M (15.9%)
- Available Fund Balance: $19.1M (0.6%)
- Other Taxes: $150.1M (4.6%)
- Fines, Forfeits & Penalties: $9.2M (0.3%)

*Total: $3,267,393,860*
FY 2021-22 Proposed Budget

Discretionary Revenue - Share of General Fund ($ in millions)

- Program Revenue: $2,345.5 (71.8%)
- Debt Service Revenue: $36.5 (1.1%)
- Discretionary Revenue: $885.4 (27.1%)

Total General Fund: $3,267,393,860
FY 2021-22 Proposed Budget

Discretionary Revenue by Source

- **Property Tax**: $519.7M (58.7%)
- **Sales & Use Tax**: $22.0M (2.5%)
- **Interest**: $20.0M (2.3%)
- **Other Revenue**: $56.1M (6.3%)
- **Vehicle License Fee (ERAF)**: $267.5M (30.2%)

**Total Discretionary Revenue**: $885.4M
FY 2021-22 Proposed Budget
Use of Discretionary Revenue by Program ($ in millions)

- Public Protection: $427.4M (48%)
- Public Assistance: $70.9M (8%)
- Capital Projects: $10.0M (1%)
- General Government: $77.8M (9%)
- Debt Service: $67.0M (8%)
- Health Care: $170.7M (19%)

Total Use of Discretionary Revenue: $885.4M
Pending Factors
Pending Factors

- COVID-19 economic impacts
- State and Federal Funding
- Climate Change/Drought/Wildfires/Public Safety Power Shutoffs
- Ongoing Homelessness Crisis
- Rising Retirement Costs
- Salary and Employee Benefits
- Health Care: CalAIM, Alameda Health System
- Public Safety: Realignment of Juvenile Justice, Pretrial Pilot Program
- Capital Needs and Major Maintenance Needs
- Pending Litigation
Alameda County Vision 2026
ALAMEDA COUNTY VISION 2026

**Shared Visions**
- Safe and Livable Communities
- Prosperous and Vibrant Economy
- Healthy Environment
- Thriving and Resilient Population

**10X Goals**
- Employment for All
- Accessible Infrastructure
- Health Care for All
- Eliminate Homelessness
- Eliminate Poverty & Hunger
- Crime Free County

**Operating Principles**
- Equity
- Collaboration
- Fiscal Stewardship
- Innovation
- Access
- Sustainability
<table>
<thead>
<tr>
<th>Healthy Environment</th>
<th>Safe &amp; Livable Communities</th>
<th>Thriving &amp; Resilient Population</th>
<th>Prosperous &amp; Vibrant Economy</th>
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• Public Defender: Fair Chance Housing Ordinance Hotline | **Eliminate Poverty and Hunger** | • Environmental Health: Collaboration with ALL IN Alameda County to increase restaurant donations  
• General Services Agency: Support the Alameda County Food Bank locations  
• District Attorney: Victim Compensation Board |
| **Healthcare for All** | • Social Services Agency: Public Authority Training Program  
• Probation Department: Opioid Affected Youth Initiatives | **Employment for All** | • Assessor: Summer internships for Cal State East Bay students  
• Human Resource Services: Virtual platform  
• Department of Child Support Services: Agreement with Workforce Development Board for service referrals |
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| **Crime Free County** | • Community Development Agency: AB 109 Rapid Rehousing  
• Library: Lawyer in the Library | **Accessible Infrastructure** | • Information Technology Department: Alameda County Data Sharing Initiative and Citizen Engagement  
• Registrar of Voters: Increased Ballot Drop Boxes throughout the County  
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Vision 2026 Goal: Employment for All
Alameda County Population and Workforce by Race and Ethnicity

2021-22 Proposed Budget
$ 1.4 Billion in Salary and Employee Benefits
10,060 Full-Time Equivalent Positions

*Workforce data does not include retired annuitants, services as needed employees, Temporary Assignment Pool positions or the Alameda County Fire Department.
Vision 2026 Goal: Eliminate Homelessness

Measure A1 Affordable Housing

- Measure A1: $580 million Affordable Housing General Obligation Bond
  - passed by 73% of voters in November 2016

- Homeowner Programs - $120 million
  - Down Payment Assistance Loan Program ($50 million)
  - Home Preservation Loan Program ($45 million)
  - Homeowner Development Program ($25 million)

- Rental Housing Programs - $460 million
  - Rental Housing Development Fund ($425 million)
    - Base City Allocations ($225 million)
    - 4 Regional Pools ($200 million)
  - Innovation and Opportunity Fund ($35 million)
    - Acquisition and Opportunity Fund ($25 million)
    - Innovation Fund ($10 million)

*Information provided by the Community Development Agency
Vision 2026 Goal: Eliminate Homelessness
FY 2021-22 Proposed Budget Funding for Homelessness ($ in millions)

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<th>Department</th>
<th>Amount</th>
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<td>Total</td>
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Funding Includes:
- AB 109 Housing
- Emergency Shelter Grant Funding
- Office of Homelessness Care and Coordination

* Does not including funding for Room Key and Home Key

Proposed Budget includes increase of $31 million in funding for homelessness from 20-21 Approved Budget
Vision 2026: FY 2021-22 Board Initiatives

- **Affordable Housing and Homelessness**
  - $5 million for the Affordable Housing Trust
  - $2.5 million to continue support of the Office of Homeless Care and Coordination

- **Enhancing Vision 2026 Fund** (for children, youth and families)
  - 3rd year allocation (FY 2019-20 through FY 2021-22)
  - $5 million each year ($1 million for each supervisorial district)

- **East County Economic Development – Infrastructure Improvement Fund**
  - $5 million annual allocation (through FY 2026-2027)
Special Budgets
Special Budgets
Unincorporated Services Budget Highlights

- **Unincorporated County**
  - 471 square miles
  - 146,958 population
    - 1,494 decrease from prior year

- **County Agencies/Departments**
  - Community Development Agency
  - County Library
  - Public Works Agency
  - Fire Department
  - Sheriff’s Office

- **Budget Highlights**
  - $321.8 million investment in the Unincorporated Area
    - $24.4 million increase from prior year (8.2%)
  - Voter-approved taxes (UUT, BLT & HLT) $400K decrease (2.4%)
Special Budget
Human Impact Budget

- CalWORKs
- Early Care and Education
- Children & Family Services
- Health Care Safety Net System
- Medi-Cal
- Behavioral Health
- Communicable Disease Control & Prevention

- CalFresh
- General Assistance
- Workforce Innovation & Opportunity Act
- Immigrant Services
- In-Home Supportive Services
- Aging & Adult Protection
- Area Agency on Aging
Proposed Hearing Schedule

- Public Assistance
- Health Care Services
- Public Protection
- General Government/Capital Projects
- Final Adjustments/Other Issues
- County Service Areas