Alameda County
FY 2021-2022 Proposed Budget
General Government

Janet Liang, County Administrator’s Office
Jeff Rayos, County Administrator’s Office

June 22, 2021
General Government Mission

To provide efficient services to residents and support to agencies and departments that provide services and programs for the diverse communities of Alameda County
# General Government
## FY 2021-22 Proposed Budget Overview

<table>
<thead>
<tr>
<th>($ in millions)</th>
<th>FY 2020-21 Approved</th>
<th>FY 2021-22 Proposed</th>
<th>Change from FY 20-21 Approved</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Amount</td>
</tr>
<tr>
<td>Appropriation</td>
<td>$273.6</td>
<td>$275.6</td>
<td>$2.0</td>
</tr>
<tr>
<td>Revenue</td>
<td>$174.9</td>
<td>$180.2</td>
<td>$5.4</td>
</tr>
<tr>
<td>Net County Cost</td>
<td>$98.7</td>
<td>$95.3</td>
<td>($3.4)</td>
</tr>
<tr>
<td>FTE Positions*</td>
<td>959.88</td>
<td>960.88</td>
<td>1.00</td>
</tr>
</tbody>
</table>

*Full-time equivalent positions

NOTE: Totals may vary slightly due to rounding.
FY 2021-22 Proposed Budget Highlights

- Contracts with Community-Based Organizations for housing and homelessness ($43.9M)

- Affordable Housing – Measure A1 General Obligation Bonds

- Manage and maintain over 171 facilities or 8.6 million square feet of space

- Collection of property taxes and maintaining County operations
FY 2021-22 General Government Appropriations by Department ($ in millions)

- Community Development Agency: $86.9 (31.5%)
- Auditor-Controller Agency: $39.9 (14.5%)
- Assessor: $29.6 (10.7%)
- Board of Supervisors: $9.9 (3.6%)
- ALL IN Alameda County: $1.4 (0.6%)
- Treasurer-Tax Collector: $12.9 (4.7%)
- Registrar of Voters: $22.8 (12.2%)
- General Services Agency: $21.8 (7.9%)
- Information Technology Department: $4.2 (1.5%)
- Countywide Expense: $8.1 (2.9%)
- County Counsel: $7.3 (2.6%)
- County Administrator's Office: $11.3 (4.1%)
- Arts Commission: $0.8 (0.3%)
- Human Resource Services: $12.3 (4.5%)
- Public Works Agency: $6.4 (2.3%)

Total Appropriations: $275.6M

Totals may vary due to rounding.
FY 2021-22 General Government
Appropriations by Type ($ in millions)

Intra-Fund Transfers: ($26.6) million
Total Appropriation: $275.6 million
FY 2021-22 General Government
Revenue by Source ($ in million)

- **Charges for Services**: $75.2 (41.7%)
- **State Aid**: $9.9 (5.5%)
- **Use of Money & Property**: $1.9 (1.1%)
- **Licenses, Permits & Franchises**: $7.7 (4.3%)
- **Fines, Forfeits & Penalties**: $0.4 (0.2%)
- **Aid from Federal Government**: $44.5 (24.7%)
- **Aid from Local Government**: $0.7 (0.4%)
- **Other Revenues**: $12.1 (6.7%)
- **Other Financing Sources**: $3.3 (1.8%)
- **Other Taxes**: $24.6 (13.6%)

**Total Revenue**: $180.3 million

Totals may vary due to rounding.
## Budget by Department – General Government

($) in millions

<table>
<thead>
<tr>
<th>Department</th>
<th>Appropriation</th>
<th>Revenue</th>
<th>Net County Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assessor</td>
<td>$29.6</td>
<td>$10.7</td>
<td>$18.9</td>
</tr>
<tr>
<td>Auditor-Controller</td>
<td>$39.9</td>
<td>$54.0</td>
<td>($14.1)</td>
</tr>
<tr>
<td>Arts Commission</td>
<td>$0.8</td>
<td>$0.6</td>
<td>$0.2</td>
</tr>
<tr>
<td>Board of Supervisors</td>
<td>$9.9</td>
<td>$0.0</td>
<td>$9.9</td>
</tr>
<tr>
<td>County Administrator’s Office</td>
<td>$9.6</td>
<td>$3.6</td>
<td>$6.0</td>
</tr>
<tr>
<td>ALL IN Alameda County</td>
<td>$1.4</td>
<td>$0.9</td>
<td>$0.5</td>
</tr>
<tr>
<td>East Bay Economic Development Alliance</td>
<td>$1.7</td>
<td>$0.8</td>
<td>$0.9</td>
</tr>
<tr>
<td>Community Development Agency (excluding Measure A1, Lead Abatement CSA)</td>
<td>$86.9</td>
<td>$69.5</td>
<td>$17.4</td>
</tr>
<tr>
<td>County Counsel</td>
<td>$7.3</td>
<td>$5.8</td>
<td>$1.5</td>
</tr>
<tr>
<td>Countywide Expense</td>
<td>$8.1</td>
<td>$0.4</td>
<td>$7.7</td>
</tr>
<tr>
<td>General Services Agency (General Fund)</td>
<td>$22.0</td>
<td>$10.5</td>
<td>$11.3</td>
</tr>
<tr>
<td>Human Resource Services</td>
<td>$12.3</td>
<td>$3.3</td>
<td>$9.0</td>
</tr>
<tr>
<td>Information Technology Services (General Fund)</td>
<td>$4.2</td>
<td>$0.0</td>
<td>$4.2</td>
</tr>
<tr>
<td>Public Works Agency (General Fund)</td>
<td>$6.4</td>
<td>$5.7</td>
<td>$0.7</td>
</tr>
<tr>
<td>Registrar of Voters</td>
<td>$22.8</td>
<td>$4.3</td>
<td>$18.4</td>
</tr>
<tr>
<td>Treasurer-Tax Collector</td>
<td>$13.0</td>
<td>$10.1</td>
<td>$2.8</td>
</tr>
<tr>
<td><strong>Total General Government</strong></td>
<td><strong>$275.6</strong></td>
<td><strong>$180.2</strong></td>
<td><strong>$95.3</strong></td>
</tr>
</tbody>
</table>

Totals may vary due to rounding.
## Capital Projects
### FY 2021-22 Proposed Budget Overview

<table>
<thead>
<tr>
<th>($ in millions)</th>
<th>FY 2020-21 Approved</th>
<th>FY 2021-22 Proposed</th>
<th>Change from FY 20-21 Approved</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Appropriation</td>
<td>$316.0</td>
<td>$236.9</td>
<td>($79.1)</td>
<td>(25.0%)</td>
<td></td>
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<tr>
<td>Revenue</td>
<td>$309.0</td>
<td>$226.9</td>
<td>($82.1)</td>
<td>(26.5%)</td>
<td></td>
</tr>
<tr>
<td>Net County Cost</td>
<td>$7.0</td>
<td>$10.0</td>
<td>$3.0</td>
<td>42.9%</td>
<td></td>
</tr>
</tbody>
</table>

Totals may vary slightly due to rounding.
## Capital Projects
### FY 2021-22 Proposed Budget By Agency

<table>
<thead>
<tr>
<th>Agency</th>
<th>FY22 Proposed Appropriations</th>
<th>FY22 Proposed Revenue</th>
<th>Net County Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Services Agency</td>
<td>$72,662,797</td>
<td>$62,662,797</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>Public Works Agency</td>
<td>$114,240,758</td>
<td>$114,240,758</td>
<td>$-</td>
</tr>
<tr>
<td>Community Development Agency (Measure A-1)</td>
<td>$46,866,072</td>
<td>$46,866,072</td>
<td>$-</td>
</tr>
<tr>
<td>Community Development Agency (Surplus Property)</td>
<td>$3,185,506</td>
<td>$3,185,506</td>
<td>$-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$236,955,133</td>
<td>$226,955,133</td>
<td>$10,000,000</td>
</tr>
</tbody>
</table>
# FY 2021-22 Proposed Budget Overview

## Internal Service Funds

<table>
<thead>
<tr>
<th>($ in millions)</th>
<th>FY 2020-21 Approved</th>
<th>FY 2021-22 Proposed</th>
<th>Change from FY 20-21 Approved</th>
</tr>
</thead>
<tbody>
<tr>
<td>Appropriation</td>
<td>$325.6</td>
<td>$325.8</td>
<td>$0.2</td>
</tr>
<tr>
<td>Revenue</td>
<td>$325.6</td>
<td>$325.8</td>
<td>$0.2</td>
</tr>
<tr>
<td>Net County Cost</td>
<td>$0.0</td>
<td>$0.0</td>
<td>$0.0</td>
</tr>
<tr>
<td>FTE Positions*</td>
<td>565.72</td>
<td>557.16</td>
<td>(8.56)</td>
</tr>
</tbody>
</table>

*Full-time equivalent positions

NOTE: Totals may vary slightly due to rounding.
## General Government
### FY 2021-22 Budget Balancing Strategies
($ in millions)

<table>
<thead>
<tr>
<th>Reductions</th>
<th>Net County Cost Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue Increases</td>
<td>($2.5)</td>
</tr>
<tr>
<td>Increased Credits</td>
<td>($3.0)</td>
</tr>
<tr>
<td>ITD - elimination of vacant funded position and expenditure adjustments (8.56 FTE)</td>
<td>($2.4)</td>
</tr>
<tr>
<td><strong>Total Reduction</strong></td>
<td><strong>($7.9)</strong></td>
</tr>
</tbody>
</table>

NOTE: Totals may vary slightly due to rounding.
Pending Factors

- Shelter Crisis/Ongoing Homelessness Crisis
- Special Election-Reimbursement
- Facility Maintenance & Capital Needs
Capital Improvement Plan
Five-Year Capital Improvement Plan
FY 2021-22 to FY 2025-26

- Total of 304 projects with a $1.2 billion five-year funding need
  - $390M unfunded balance
  - $8M investment for major maintenance projects proposed in FY 2021-2022, a $3.0M increase from a $5.0M annual base allocation

- Major projects include:
  - Alameda County Fire Department Regional Training Facility and Fire Safety Bond (Measure X)
  - Cherryland Community Center
  - County Broadway Properties (400, 401, 430, and 499)
  - Flood Control Restoration Projects
Pending Capital Issues

The following have outstanding issues that will need to be addressed in the coming year.

1) Major Maintenance Projects
   - $165.5M estimated cost with $137.5M in unfunded needs
   - Aging systems and infrastructure

2) Updated Real Estate Master Plan and Facilities Condition Assessment

3) Updated project cost estimates

4) Resolution of grant funded projects
## Capital Improvement Plan FY 2021-22 to FY 2025-26

<table>
<thead>
<tr>
<th>Category</th>
<th>Number of Projects</th>
<th>Total Project Costs</th>
<th>Funding Identified</th>
<th>Unfunded Need</th>
</tr>
</thead>
<tbody>
<tr>
<td>I – Approved and Underway</td>
<td>13</td>
<td>$352,681,962</td>
<td>$245,123,467</td>
<td>$107,558,495</td>
</tr>
<tr>
<td>II – Public Works Agency Projects</td>
<td>19</td>
<td>$535,480,430</td>
<td>$455,122,430</td>
<td>$80,358,000</td>
</tr>
<tr>
<td>III – Major Maintenance, Americans with Disabilities Act (ADA) &amp; Environmental Projects</td>
<td>255</td>
<td>$175,564,533</td>
<td>$38,000,000</td>
<td>$137,564,533</td>
</tr>
<tr>
<td>IV – Pending Projects - Studies Underway</td>
<td>3</td>
<td>$65,226,750</td>
<td>$226,750</td>
<td>$65,000,000</td>
</tr>
<tr>
<td>V – Completed Projects</td>
<td>4</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>VI – Future Projects</td>
<td>10</td>
<td>$90,000,000</td>
<td>$90,000,000</td>
<td>0</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>304</td>
<td><strong>$1,218,953,675</strong></td>
<td><strong>$828,472,647</strong></td>
<td><strong>$390,481,028</strong></td>
</tr>
</tbody>
</table>
Capital Improvement Plan
FY 2021-22 to FY 2025-26

($) in millions)

Total Revenue: $828.5M

- Flood Fund Balance: $170.0 (20.5%)
- Federal or State Grants, Loans or Misc. Aid: $147.0 (17.7%)
- SB-1 Transportation Funding: $113.8 (13.7%)
- General Funds: $94.0 (11.3%)
- Bond Proceeds - Measure X: $90.0 (10.9%)
- Capital Designations: $76.8 (9.3%)
- Gas Tax Funds: $57.9 (7.0%)
- Measure B/BB Funds: $24.4 (2.9%)
- Other Funds: $13.2 (1.6%)
- Department Funds: $18.4 (2.2%)
- Recognized Obligation Payment Schedule (ROPS): $12.2 (1.5%)
- Road Fund Balance: $10.8 (1.3%)
- Other Funds: $13.2 (1.6%)

Totals may vary slightly due to rounding.
Capital Improvement Plan
Key Accomplishments

Category I
- Harbor Bay Parking Lot Expansion project
- Juvenile Justice Center Window Replacement project
- Treasurer’s Transaction Window project
- Juvenile Justice Center Wireless Network Expansion project

Category II
- Major Infrastructure Improvement Projects
  - Pavement rehabilitation and roadway safety
  - Bridge and structure improvements
- Flood Control Projects
  - Creek restoration, levee improvements, and watershed studies
  - Capacity improvements
County Service Areas
Countway Service Area Proposed Benefits Assessment

Emergency Medical Services (EMS) Special District – 1.57% increase
- Proposed special district rate increase of $0.55 (1.57%) per benefit unit, from $35.01 to $35.56 based on the Bay Area Consumer Price Index increase
- Proposed increase would generate new revenue of approximately $357K to support the $22.4M EMS budget

Paramedic Supplemental Special Tax
- Proposed increase of supplemental tax amount of $0.29 (1.57%) per benefit unit, from $18.55 to $18.84
- Proposed increase would generate new revenue of approximately $14K
County Service Areas

- Healthy Homes Department, Lead Poisoning Prevention Program
- Annual Report for the Vector Control Services District, CSA VC-1984-1
- Castlewood, Five Canyons, Morva, Castle Homes, Street Lighting

With no proposed increase
Public Hearing – Public Works Agency
FY 2021-22 Proposed Fees

- Consider proposed fees for **Clean Water Protection Program**
- No change in fee rates from FY 2020-21
Public Hearing – Flood Control & Water Conservation District
FY 2021-22 Proposed Fees

Alameda County Board of Supervisors sitting as the Board of the Alameda County Flood Control and Water Conservation District

- Consider proposed benefit assessments
- No change in assessment rate from FY 2021-22